## Selection of Remediation Measures for Abandoned Mine Sites

Michael Nahir, Daryl Hockley



Public Works & Government Services Canada



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## Outline

- Uniqueness of mine closure
- Mine closure evaluation approaches
- "Top Down" approach
- Case studies



## Why are mines different?

#### • Large volumes of relatively uniform waste

- Waste rock
  - Millions of tonnes
  - Somewhat uniform composition
- Tailings
  - Millions of tonnes
  - Highly uniform composition
- Other
  - Processing wastes (e.g. arsenic trioxide dust)
  - Hydrocarbons
  - Other hazardous wastes



## Why are mines different?

- Contaminated water streams
  - Mine water
  - Tailings ponds
  - Waste rock drainage



## Why are mines different?

- Physical hazards
  - Mine openings
  - Water-retaining structures
    - Large dams
  - Water-conveyance structures
    - Ditches, pipelines and pumps
  - Buildings



#### Canadian Mine Closure Management

- "Contaminated Sites" methods
- "Risk Management" approach
- "Bottom up" or "Guideline" methods
- "Top Down" approach



#### **Contaminated Sites Approach**

- Commonly used for contaminated properties outside of mining industry
- Clearly defined phases designed to identify and delineate contaminants
- CCME Guidance Documents
  - Phase I Identify possible contaminants
  - Phase II Locate contaminants
  - Phase III Delineate contaminants
  - Phase IV+ Select remediation methods

#### Contaminated Sites Approach

- Direct usefulness is limited to hydrocarbons and building wastes

   About 10% of liabilities on most mine sites
- About 90% of liabilities are associated with waste rock, tailings and minewater management
- Why put 100% of the planning through a process that is only set up for 10% of the liability?

- Commonly used in industry for environmental management
- Semi-quantitative methods:
  - Define site elements and hazards
  - Select consequence severity definitions
  - Select probability definitions
  - Locate all site elements on a risk ranking table
- Fully quantitative methods
  - Very complex analyses and data needs

|                   | Consequence Severity |          |          |         |          |
|-------------------|----------------------|----------|----------|---------|----------|
| Probability       | Low                  | Minor    | Moderate | Major   | Critical |
| Almost<br>Certain | High                 | High     | Extreme  | Extreme | Extreme  |
| Likely            | Moderate             | High     | High     | Extreme | Extreme  |
| Possible          | Low                  | Moderate | High     | Extreme | Extreme  |
| Unlikely          | Low                  | Low      | Moderate | High    | Extreme  |
| Very Unlikely     | Low                  | Low      | Moderate | High    | High     |

|                   | Consequence Severity           |       |                               |       |                                  |  |
|-------------------|--------------------------------|-------|-------------------------------|-------|----------------------------------|--|
| Probability       | Low                            | Minor | Moderate                      | Major | Critical                         |  |
| Almost<br>Certain |                                |       |                               |       |                                  |  |
| Likely            |                                |       |                               |       |                                  |  |
| Possible          | Waste Rock<br>Slope<br>Failure |       | Tailings Dam<br>Slope Failure |       |                                  |  |
| Unlikely          |                                |       |                               |       | Tailings<br>Dam Flood<br>Failure |  |
| Very Unlikely     |                                |       |                               |       |                                  |  |

- Most useful in management of ongoing liabilities
  - Creates inventory of risks and identifies priorities
- · Some use in mine closure planning
  - Can help to determine "what" needs to be done
  - Does not lead directly to a decision about "how" to do it
- Therefore not suitable as overall framework for mine closure planning

## Bottom Up Approach

- "Bottom up" and "top down" come from software development
- Bottom up approach in a nutshell:
  - Start doing numerous scientific and engineering studies
  - Hope they will add up to a clear decision
    - Often leads to "further study required", ie. Don't stop until every question answered

## Bottom Up Approach

- Literal interpretation of regulatory guidelines
  - Follow the Table of Contents
  - Prescriptive
- Loss of focus on objectives of the planning process

## Bottom Up Approach

- Inefficient use of investigation dollars
- Difficult to control schedule
- Driven by specialist's opinion of what is enough, rather than by need to make a particular decision



#### Top Down Approach

- Elements of method selected from good mine closure projects
- Successfully applied in mine closure projects of different complexity:
  - Survey of abandoned Yukon mines
  - Arctic Gold & Silver tailings (Yukon)
  - Colomac Project (NWT)
  - → Giant Mine (NWT)

#### Top Down Approach

- Define alternatives
- Define evaluation factors
- Create initial evaluation matrix using available information
- Make decisions where results are clear
- Initiate investigations where not clear
- Continue investigations only until decision is clear



Small size and moderate complexity

A number of alternatives to be considered

Phases of investigation, analysis and selection



1968-69 operation

Mill + tailings (300,000 m<sup>3</sup> )

Tailings contain several % arsenic

Paste pH 1.8 -3.0



Tailings contain several % arsenic

Paste pH 1.8 - 3.0







Arsenic in seepage up to 28 mg/L

Tailings plume in lake



Mill structures

Health and safety issue



Physical stability concerns

## Case 1 - Define Alternatives and Evaluation Factors

|                        | Evaluation Factors    |                 |                  |  |
|------------------------|-----------------------|-----------------|------------------|--|
| Alternatives           | Physical<br>Stability | Human<br>Health | Water<br>Quality |  |
| Do nothing             | no                    | no              | no               |  |
| Control access         | no                    | yes             | no               |  |
| Cover tailings         | yes                   | yes             | ?                |  |
| Consolidate sources    | no                    | ?               | ?                |  |
| Reduce contact w water | no                    | no              | ?                |  |
| Chemical amendment     | no                    | yes             | ?                |  |
| Reprocessing           | yes                   | yes             | ?                |  |
|                        |                       |                 |                  |  |

## **Case 1 – Design Investigations**

| Studies                              | Phase 1 | Phase 2 |
|--------------------------------------|---------|---------|
| Topographic survey                   | У       |         |
| Surface water quality survey         | У       |         |
| Tailings characterization            | У       | У       |
| Delineation of other arsenic sources | У       |         |
| Groundwater investigation            | У       | У       |
| Delineation of in-lake tailings      | У       |         |
| Metallurgical properties             | У       | У       |
| Borrow sources                       | У       | У       |
| Cost estimate                        | у       | у       |

## Case 1 - Investigate & Re-evaluate

|                                      | Phase 1 | Phase 2 |
|--------------------------------------|---------|---------|
| Topographic survey                   | у       |         |
| Surface water quality survey         | у       |         |
| Tailings characterization            | у       |         |
| Delineation of other arsenic sources | У       |         |
| Groundwater investigation            | У       |         |
| Delineation of in-lake tailings      | у       |         |
| Metallurgical properties             | У       | 1       |
| Borrow source delineation            | У       | y       |
| Cost estimate                        | у       | у       |

## **Case 1 - Select Alternative**

- Investigations showed that best alternatives were:
  - Consolidate and cover tailings
  - Reprocess tailings
- Stakeholder working group selected consolidate and cover because:
  - No need for multi-year funding
  - No risk of changing gold price

## **Case 1 - Implementation**



### **Case 2 – Colomac Mine**



#### **Case 2 – Colomac Mine**





## **Case 2 – Colomac Mine**



## Case 2 – Evaluation Factors

- •Environmental protection
- •Human health and safety
- •Local Aboriginal acceptance
- •Other public acceptance
- •Cost
- •Long-term effectiveness
- •Technical certainty
- •Corporate (Can.Gov.) objectives

#### Case 2 – Water Management Alternatives & Investigations

- Literature review paper
- Expert and stakeholder workshop to brainstorm options – select studies
- Lab study selection of treatment methods
- Second workshop to select short list:
  - Enhanced natural removal
  - Active treatment of water
  - Complete relocation of tailings to Pit

## Case 2 – Phase 2 Investigations

- Detailed water balance schedule, inputs
- Field test of enhanced natural removal
- Pilot testing of best water treatment methods
- Predictive modeling
- Diversions / Pits
- Engineering / Costs



#### Case 2 – Alternatives Evaluation

- Enhanced Natural Removal (\$8 \$20 Million)
  - Good field evidence
  - Some questions, but many mitigation options
- Rapid Treatment (\$38 \$50 Million)
  - Good pilot plant performance data
  - Proven technology
- Tailings Relocation (\$30 \$100 Million)
  - Not been done in the north
  - Many questions and uncertainties

## Case 2 – Alternative Selection

- Preparation of simple graphics to present alternatives to stakeholders
- Rating of alternatives in stakeholder meetings



## Case 2 – Alternative Selection

- Federal government and Aboriginal community agree that enhanced natural removal plus water management is the preferred alternative
- Project Description in preparation



#### **Case 3 - Giant Mine**



Mining from 1948 to present

Ore roasting process released arsenic vapours captured as dust

Now 237,000 tonnes of arsenic trioxide dust

## **Case 3 - Giant Mine**





## **Case 3 – Giant Mine**



- Dust is very soluble
- 4000 mg/L arsenic
  Also contains gold ~ 0.5 oz/ton

# **Case 3 – Evaluation Factors**

#### From public workshops

- Risks

- Risk of arsenic releases during implementation
- Risk of arsenic releases over long term
- Worker health and safety

#### – Net Cost

- Capital and operating costs
- Revenue from sale of gold or arsenic
- Cost uncertainties

Evaluation criteria for assessing the four alternatives were selected at a series of public workshops held in 1999 and 2000. They included the different types of risk associated with each process, and costs.

#### **Case 3 - Alternatives**

Initial technical workshop identified 56 potentially applicable methods First round of assessments Focused on small number of "representative alternatives" Identified most promising alternatives for detailed assessments



To addresss this complex problem, we put together a group of engineers and scientists and started by listing all of the potentially applicable management or remediation methods. That list included over 90 methods. We then put together groups of methods and selected "representative alternatives" to represent each group. The next steps were all done on the four representative alternatives you see listed here.



To addresss this complex problem, we put together a group of engineers and scientists and started by listing all of the potentially applicable management or remediation methods. That list included over 90 methods. We then put together groups of methods and selected "representative alternatives" to represent each group. The next steps were all done on the four representative alternatives you see listed here.



The investigations to fill in the blue area of the matrix took about six months. We started by developing pre-feasibility level engineering designs for each alternative. The engineering designs were then used as a basis for risk assessments and cost estimates.

## **Case 3 – Alternative Selection**

| "Leave it Underground"<br>Alternatives | Overall<br>Risk | Dominant<br>Risk Category | Net Cost<br>Range<br>(\$Million) |
|--|-----------------|---------------------------|----------------------------------|
| A1. Water Treatment & Minimum Control  | High            | Long term                 | 30-70                            |
| A2. Water Treatment & Drawdown         | Moderate        | Long term                 | 80-110                           |
| A3. Water Treatment & Seepage Control  | Moderate        | Long term                 | 80-120                           |
| B2. Frozen Shell                       | Low             | Long term                 | 90-110                           |
| B3. Frozen Block                       | Low             | Long term                 | 90-120                           |
| C. Deep Disposal                       | Moderate        | Worker H&S                | 190-230                          |



## **Case 3 – Alternative Selection**

| "Take it Out"<br>Alternatives                        | Overall<br>Risk | Dominant<br>Risk<br>Category | Net Cost<br>Range<br>(\$Million) |
|--|-----------------|------------------------------|----------------------------------|
| D. Removal & Surface Disposal                        | High            | Short term                   | 600-1000                         |
| F. Removal, Gold Recovery &<br>Arsenic Stabilization | Moderate        | Worker H&S                   | 400-500                          |
| G1. Removal & Cement Stabilization                   | Moderate        | Worker H&S                   | 230-280                          |





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I would now like to pull together the three case histories and suggest a "unifed top down approach" to this type of work.

| Project Cost | Definition of Alternatives                                |
|--------------|---|
| \$100,000    | Standard list   |
| \$1,000,000  | Site specific list after initial investigation            |
| \$10,000,000 | Use of creativity methods and representative alternatives |

The first step in all cases is to start with the end in mind, i.e. define complete alternatives. The process of doing that will depend on the scale of the project. For small sites and simple projects, a standardized list of alternatives might be applicable. For medium-sized projects, a site specific list will be needed. For the very large projects, a lot of work is required to define all possible methods and select representative alternatives for further assessment.

| Project      | Typical Evaluation Criteria                  |  |                                     |  |  |
|--------------|--|--|-------------------------------------|--|--|
| Cost         | Cost   | Risk   | Acceptance                          |  |  |
| \$100,000    | Scoring on unit costs                        | Scoring by risk<br>type                            | Experience-based scoring            |  |  |
| \$1,000,000  | Site specific<br>investigation and<br>design | Screening level<br>risk assessment                 | Consultation with stakeholder group |  |  |
| \$10,000,000 | Phased<br>investigation and<br>design        | Human health &<br>environmental risk<br>assessment | Public hearings & review process    |  |  |

The next step is to define the evaluation criteria and the level of detail required to assess each alternative with respect to each criteria. Again, the level of effort needs to vary depending on the complexity of the project. Looking at the cost column for example, simple unit cost approaches might be adequate for small projects, but multi-phased investigations with lab, bench, and pilot scale studies may be needed for very large projects. The point is to let the top down process direct investigation efforts to key uncertainties.

| Project Cost | Investigations and<br>Evaluation Sequence  |
|--------------|--|
| \$100,000    | Screening investigation<br>Matrix  |
| \$1,000,000  | Screening investigation<br>Alternatives definition<br>Follow-up investigation<br>Limited consultation              |
| \$10,000,000 | Initial studies<br>Confirmatory investigations<br>Feasibility level design<br>Project Description<br>Public review |

Finally, the process of selecting alternatives can be a single step in small projects, but will probably be iterative and involve significant public interaction in the larger projects.



## Risk Management Process Consequence Severity Definitions

| Categories                 | Very Low   | Minor   | Moderate  | High  | Very High  |
|----------------------------|--|---|---|---|--|
| Injury and<br>Disease      | Low-level short-<br>term subjective<br>symptoms. No<br>measurable physical<br>effect. No medical<br>treatment. | Objective but<br>reversible<br>disability/impairment<br>and /or medical<br>treatment injuries<br>requiring<br>hospitalization | Moderate irreversible<br>disability or impairment<br>to one or more persons.  | Single fatality and /or<br>severe irreversible<br>disability or impairment to<br>one or more persons.               | Short or long term health<br>effects leading to<br>multiple fatalities.<br>Catastrophic event<br>leading to multiple<br>fatalities |
| Environmental<br>Impacts   | No lasting effect.<br>Low-level impact on<br>biological of<br>physical<br>environment                          | Minor effects on<br>biological or physical<br>environment   | Moderate effects on<br>biological or physical<br>environment but not<br>affection ecosystem<br>function. Medium term<br>widespread impacts. | Serious environment<br>effects/some impairment<br>of ecosystem function.<br>Widespread medium-long<br>term impacts. | Very serious<br>environmental effects<br>with impairment of<br>ecosystem function.<br>Long-term effects on the<br>environment      |
| First Nations<br>Impacts   | No impact to<br>traditional lands  | Minor or perceived<br>impact to traditional<br>lands  | Some mitigatable impact<br>to traditional lands or<br>lifestyle   | Significant impact to<br>traditional lands. Short-<br>term impact to harvest<br>rights                              | Irreparable (permanent)<br>damage to traditional<br>lands. Long-term impact<br>to harvest rights.                                  |
| Legal                      | Low-level legal<br>issue. Fines not<br>likely  | Regulatory warning likely. Fines possible.  | Fines likely.   | Large fines expected.   | Major fines expected   |
| Community,<br>Media, NGO's | No local complaints<br>or press coverage   | Public concern<br>restricted to local<br>complaints and press<br>coverage   | Heightened concern by<br>local community. Local<br>/regional media and<br>NGO attention.  | National press coverage,<br>Globe and Mail CBC<br>Newsworld. National<br>NGO's involved.                            | International press<br>coverage, CNN.<br>International NGO<br>campaign   |
| Mitigation Costs           | < \$100,000  | \$100,000 - \$500,000   | \$ 500,000 - 2.5 Million  | \$2.5-\$10 Million  | >\$10 Million  |

## Risk Management Process Likelihood Definitions

| Assigned<br>Likelihood | Description                                  | Frequency                            |   |  |
|------------------------|--|--------------------------------------|---|--|
|                        |  | Human Health                         | Safety, Environment and<br>Community                              |  |
| Almost Certain         | expected to occur in most circumstances      | 1 case / 100 person-year             | High frequency of occurrence – occurs more than once per year     |  |
| Likely                 | will probably occur in most circumstances    | 1 case / 1000 person-year            | Event does occur, has a history, occurs once every $1 - 10$ years |  |
| Possible               | should occur at some time                    | 1 case / 10 <sup>4</sup> person-year | occurs once every 10 – 100 years                                  |  |
| Unlikely               | could occur at some time                     | 1 case / 10 <sup>5</sup> person-year | occurs once every 100 – 1000<br>years                             |  |
| Very Unlikely          | may occur under<br>exceptional circumstances | 1 case / 10 <sup>6</sup> person-year | occurs once every 1000 – 10 000<br>years                          |  |
|                        |  |                                      |   |  |